

Trust Board meeting (Part 1)		Date:	29 March 2017
Agenda item	Title	Executive Director lead and presenter	Report author
BD/16/266	Chief Executive report	Hayley Richards, Chief Executive	Hayley Richards, Chief Executive
This report is for:			
Decision			
Discussion			
To Note			X
History			
None.			
The following impacts have been identified and assessed within this report			
Equality	x		
Quality	x		
Privacy	X		
Executive summary of key issues			
This report summarises the work of the Chief Executive during February and March 2017.			
The Board is asked to note the report.			
This report addresses these strategic priorities:			
We will deliver the best care			X
We will support and develop our staff			X
We will continually improve what we do			X
We will use our resources wisely			X
We will be future focussed			X

1. National Issues

Spring Budget

The spring Budget 2017 committed the government to £2.9bn of new spending on social care and the NHS. This is 59 per cent of all the additional funding agreed.

Announcements included:

- £2bn over three years for local authorities to fund social care. Both BNSSG and BSW STP groups are discussing how this might best be used in light of the NHS Mandate recommendation that consideration be given to addressing delayed transfers of care
- A green paper setting out the options for the future of the funding of social care
- £325m in capital funding over three years for STPs that are ready to go, with a further capital funding announcement for the remaining STPs in the 2017 autumn budget. Both BNSSG and BSW STP groups are seeking confirmation as to whether they will receive any infrastructure funding
- £100m capital funding for A&E departments.

Suicide Prevention

The Health Select Committee released its final report following its inquiry into suicide prevention.

The report calls for a greater focus on implementation and highlights the challenges presented to the government's suicide prevention strategy by workforce shortfall and funding issues.

In particular, it gives detailed accounts of the demand and resourcing pressures on secondary mental health services and the negative impact that lack of funds and workforce are having on crisis resolution home treatment capacity.

The Committee also found a lack of clear funding and allocation processes to support quality, workforce and accessibility of secondary mental health services, and made recommendations to address this and to expand the provision of liaison psychiatry in acute hospitals.

The Five-Year Forward View for Mental Health requires CCGs to refresh their suicide

prevention plans and AWP is part of these discussions.

Within AWP, we are reviewing our approach to suicide prevention and as a result will be developing a revised strategy.

The Government's Mandate to NHS England for 2017/18

The Secretary of State recently published a revised mandate setting out objectives for NHS England and its budget.

There are a number of generic NHSE key deliverables in 2017/18. Those relating specifically to mental health include:

- deliver the 2017/18 Mental Health Five Year Forward View Implementation Plan recommendations
- work with system partners to deliver the Mental Health Five Year Data Plan, the Mental Health Workforce Strategy, the Future in Mind recommendations, and support Government priorities and commitments to improving mental health for children and young people and prisoners and offenders in the community
- embed access and waiting time standards for mental health services for Early Intervention in Psychosis, Improving Access to Psychological Therapies and eating disorders
- develop and implement a 5-year improvement programme for crisis and acute mental health care, including investing in liaison psychiatry and crisis resolution and home treatment teams as part of seven-day services, as well as continuing to collaborate with partners to support the ongoing work to improve care for people detained under Section 136 of the Mental Health Act, including provision of health based places of safety
- reduce reliance on inpatient care for children, young people and adults with a learning disability and/or autism who display behaviour that challenges to achieve a bed reduction of 35-50% by March 2019.
- maintain a minimum of two-thirds diagnosis rates for people with dementia
- continue to develop an evidence based framework for a national treatment and care pathway and agree an affordable implementation plan for the 2020 Dementia Challenge

2. Local issues

Transition to single commissioning voice for Bristol, North Somerset and South Gloucestershire

The Bristol, North Somerset and South Gloucestershire (BNSSG) CCGs announced in February that they had appointed Julia Ross as the new Chief Officer for the three CCGs.

They have now confirmed that Julia will start in her new post on 2 May. The single Chief Officer role will replace the current three CCG Accountable Officer roles.

Jane Gibbs, South Gloucestershire CCG Accountable Officer, and Jill Shepherd, Bristol CCG Accountable Officer, have confirmed that they will be leaving their CCGs during April (on 13 and 28 April respectively). Arrangements for the transition between Dr Mary Backhouse, North Somerset CCG Chief Clinical Officer, and Julia Ross are currently being finalised.

The Accountable Officers have been with their respective CCGs since their inception and we join their colleagues in wishing them well with their future plans.

Section 136 Update

The end-of-phase 2 governance meeting – co-chaired by the PCCs of Avon and Somerset and Wiltshire – was held in Portishead on Friday 17 March. It was very well attended. The discussions were brisk, constructive, pragmatic and properly ambitious. The following are the headlines for the project:

1. The experience of people was central to the meeting and was discussed throughout. The description of ‘good’ that people with lived experience developed on 29 November 2016 was read carefully, early on in the meeting.
2. The meeting accepted Option 2 as the way forward, ie implementation of improvements across BNSSG, BaNES, Swindon and Wiltshire, rather than a smaller footprint. There was, in particular, careful discussion of:
 - a. Reciprocity agreements between organisations, so that everyone benefitted.
 - b. The properly defined place of emergency departments in the pathway.

- c. Governance and management arrangements that will work for all organisations in their local circumstances. A proposal will be brought forward at the next meeting on 30 May
- d. Placing the Quick Wins on a more substantial footing; and accelerating their delivery.

Phase 3 starts on Monday 27 March. The purpose of this phase (the final phase before detailed planning for implementation and implementation) is to test the new ‘To Be’ pathway and all the structural and system / organisational adjustments that will be necessary to support the pathway. Testing will be against a range of scenarios which serve to make final adjustments to the pathway and structure; and also to de-risk piloting and roll out.

3. Trust issues

Eating Disorders Awareness Week

The STEPS service organised activities in Bristol to promote Eating Disorders Awareness Week and support the Sock It to Eating Disorders Campaign run by the charity Beat.

Service users and staff set up an information stall in Southmead Hospital where they handed out resources to raise professional and public awareness of the different types of eating disorders.

The Service User Panel (SUP) also ran a fundraising event to raise money for eating disorders resources.

Created in August 2016, the SUP helps the STEPS service to improve by sitting on interview panels, co-delivering training, and providing feedback on the service.

Apprenticeship awards

Wiltshire College named AWP its Employer of the Year as part of National Apprentice Week. The citation read at the ceremony said, “AWP has demonstrated a high level of compassion and support for their apprentices and a positive approach to working with the college’s assessors, allowing them to co-ordinate support effectively and deliver a holistic approach to learning. AWP’s forward thinking attitude towards the development of apprenticeships and

College participation has been instrumental in creating and nurturing the conditions for their success. They have instigated new processes to ensure that their apprentices are supported by their managers and have set up termly meetings with Wiltshire College to ensure the assessors are all involved."

Kerri Pearce was also awarded Management Apprentice of the Year from Wiltshire College.

Separately, Beth Chivers achieved an IT Application Specialist Apprenticeship.

4. Chief Executive's Diary – February/March 2017

During February and March 2017, I:

Attended a Stakeholder event to appoint a Chief Officer for the single BNSSG CCG

Attended the launch of the Community Perinatal Mental Health Service

Attended meetings of the BNSSG STP Executive Board, BSW STP Leadership Group, BSW STP Board, and both BNSSG and BSW LWAB workforce meetings. I attended the BNSSG STP Social Partnership Forum and also contributed to the BNSSG STP Communications & Engagement Review by NHSE

Took part in Board Development sessions on 8 February and 8 March

Took part in the Part II Board meeting and development session on 1 March

Met with Sarah Elliott as part of her induction programme

Met Cllr Fi Hance, Cabinet Member for Health with Bristol City Council to discuss future joint working and taking forward the mayoral agenda around mental health

With the Chair, met the Chair and Chief Exec of Devon Partnership Mental Health Partnership Trust

Contributed at a number of events held with local system leaders and Police Commissioners to consider ways to improve the Section 136 pathway

Visited Oakwood Ward, Southmead Hospital. I also visited the satellite unit based in the Civic Centre, Trowbridge, and STEPS Eating Disorder service at Southmead.

Took part in the South West Mental Health Chief Executives Forum, which was attended by Ruth May, Executive Director of Nursing, NHSI

Attended the first Specialist Commissioning - Regional Mental Health Implementation Board organised by NHS England

Attended the South West Chief Executives Meeting

With the Chair, attended an NHSI workshop for Trust Chief Executives and Chairs

Attended the NHSI feedback meeting

Met with Niall Dickson, NHS Confederation, and senior leaders to discuss the immediate and longer-term challenges facing the NHS

With the Chair, met Graham Russell, the new Chair, and Aileen Edwards, Chief Executive, of Second Step

With the Chair, met John Glen, MP for Salisbury

Chaired a meeting of the Trust-wide Staff Engagement Group

On 24 March, I will open the joint AWP and Avon Learning Disability Education and Research Network Annual Learning Disabilities Conference. Over 190 delegates are expected

A further meeting of the Regional Secure Partnership Board will take place on 27 March

On 31 March the ACCEA Panel will meet to agree Consultant Clinical Excellence Awards

4. Recommendation

The Trust Board is asked to **note** this report.